

## BOARD MEETING HIGHLIGHTS June 26, 2012

The following are highlights for the Open Board Meeting of the Erie St. Clair Local Health Integration Network (ESC LHIN):

Agenda Item	Highlight
Open Mic	<p>Anne Stewart-Fennema, presented to the Board with concerns regarding current and past financial statements of the Chatham-Kent Health Alliance (CKHA). Stewart-Fennema also discussed the inconsistent estimated operating costs for the !magine Project, Sydenham Campus; concerned that the estimated costs have not been presented properly or accurately.</p> <p>Supporting the Wallaceburg community's letter-writing campaign, Stewart-Fennema requested that the !magine Project include a minimum of 31 funded beds.</p>
CEO Report	<p>ESC LHIN CEO, Gary Switzer, updated the Board on ongoing LHIN initiatives, highlighting the work done to support the ESC LHIN's strategic plan for mental health &amp; addictions in Erie St. Clair.</p> <p>Switzer highlighted a May event that brought together approximately 90 health service providers across the system on how, together, we can better meet the needs of mental health &amp; addictions patients.</p> <p>Switzer also provided an update on the hiring of RPN's and RN's (hiring done through the ESC CCAC) within our school systems to better care for youth with mental health and addictions needs. The ESC LHIN Board noted the importance of hiring bilingual staff to ensure we are servicing French language schools.</p> <p>Through the ESC LHIN Local Aboriginal Health Committee, work is being done to develop a strategic plan for mental health &amp; addictions within our Aboriginal communities.</p>
IHSP Goal – Alternate Level of Care	<p>ESC LHIN, Acting Senior Director – Delivery and Implementation, Pete Crvenkovski, presented on Alternate Level of Care (ALC) initiatives within the ESC LHIN. Crvenkovski highlighted performance to date, mitigation strategies, and emerging issues.</p> <p>As an action item from a previous meeting, it was confirmed that 538 people (as of May 4, 2012) in Windsor/Essex are at home waiting for a LTC bed; that is five</p>



times the number in Sarnia/Lambton (99 people as of May 4, 2012), and 1/3 (36 people as of May 4, 2012) the number in Chatham-Kent. These numbers are reviewed by the Home First Steering Committee on a regular basis.

## New Business

### **Request for Funds – Assisted Living Southwestern Ontario (ALSO) – Assisted Living Units Ongoing Support**

The one-time funding request of \$1.37M was approved to continue to provide assisted living services to seniors of Windsor/Essex. Ensuring independence, dignity, and quality of life for seniors are the driving forces behind the newly expanded Assisted Living Units. These services are helping people designated ALC transition from the hospital to a home setting. These services also reduce Windsor/Essex ALC rates and improve patient flow in area hospitals.

In approving the one-time funding, the Board questioned whether a permanent source of funding could be secured to allow the services to continue to be provided.

### **Request for Funds – Rose Garden Villa – Five Bed Convalescent Care Expansion**

The one-time recurring funding request of \$188,000 was approved to expand the existing 8 bed convalescent care (also known as transitional care) at Rose Garden Villa Long-Term Care Home into a total of 13 beds. Services include physiotherapy, occupational therapy, and recreational therapy. Through this program, patients who were destined for LTC convalescent care were restored to a level where they could safely return home.

This program also assists in reducing ED demand, providing earlier discharge of ALC patients, ultimately improving access to hospital services with improved patient flow.

ESC LHIN Board Chair, Dave Cooke, requested a report on the program's successes in meeting the goal in supporting seniors to transition home.

### **Request for Funds – Fiddicks Nursing Home & Vision Nursing Home – LTC Bed Expansion**

The one-time advanced funding of \$260,000 was approved for an expansion of 36 LTC beds at Fiddicks Nursing Home in Petrolia and \$360,000 for 36 LTC beds at Vision Nursing Home in Sarnia/Lambton. The funding will be used for purchasing and testing of equipment, and training of staff prior to residents moving in.

The opening of the additional LTC beds will meet the community's needs for more LTC beds and is part of ALC reduction initiatives in Sarnia/Lambton.

### **Request for Funds – Hospital Task Force (W/E Hospitals)**

The one-time funding of \$90,535 was approved to support the Hospital Task Force (W/E Hospitals) with community engagement activities.



The Honourable Dwight Duncan, Minister of Finance, appointed a three-person Committee to engage the Windsor/Essex (W/E) community regarding the future of their two hospital sites, specifically, to gauge community support for having one central hospital. ESC LHIN Board Chair, Dave Cooke, has been appointed Vice Chair along with Teresa Piruzza, MPP Windsor West, and former Windsor City Councillor, Tom Porter. Community engagement is expected to start this summer and be completed late fall 2012.

### **Chatham-Kent Health Alliance – Integrated Services Plan**

The Canadian Mental Health Association Lambton-Kent, and the Chatham-Kent Community Health Centre, and CKHA were seeking the ESC LHIN's support for a co-location capital project proposal. The co-location project consists of two components:

1. The integration of CMHA Lambton-Kent and CK CHC on a single site in Chatham through a new building
2. The integration of all three organizations in the new “Campus of Care” hospital to be built in Wallaceburg, replacing the aging Sydenham Campus

The ESC LHIN staff developed a recommendation for the Board to endorse the work of the Chatham-Kent Integrated Planning Steering Committee and the goals proposed in the co-location project. The endorsement would allow the proposal to be submitted to the MOHLTC and receive further planning directions.

The ESC LHIN Board endorsed the plan, but stressed that issues of access to services in the rural communities are addressed.

### **Chatham-Kent Health Alliance (CKHA) - Imagine Project**

The ESC LHIN Board was requested to endorse CKHA's program and service proposal for redeveloping their Chatham and Sydenham Campuses. ESC LHIN staff recommended a conditional endorsement based on the commitment of the ESC LHIN to develop a plan for additional resources required by the community.

The ESC LHIN supported CKHA's overall vision for providing better access to primary care through the innovative “Campus of Care” model in Wallaceburg and the role of the Chatham Campus as the largest multi-service acute care hospital in C-K and South Lambton. In moving forward with this plan for the Sydenham Campus, it is the LHIN's position that additional LTC beds are also needed in Wallaceburg, as well as convalescent/rehabilitative care to support patients to transition home after a hospital stay. The ESC LHIN will also look to include assisted living services to support the Aboriginal community in C-K.

A motion to conditionally endorse the plan was passed by the ESC LHIN Board, supporting the proposal to continue on with the next stage of review with the MOHLTC.



### **Windsor Essex Community Health Centre (WE CHC) Capital Plan – Pre-proposal**

The ESC LHIN Board approved the advancement of the WE CHC Pre-Capital Submission. This submission recommends the re-location of Sandwich Community Health Centre and Teen Health Centre jointly known as the WE CHC, from site (1585 Ouellette Avenue) to a new leased site, beginning as early as September 1, 2012.

Ministry approval of the Pre-Capital Submission is the entry point into the formal capital planning process. The early planning stages of the process incorporates LHIN advice in order to align early-stage capital planning initiatives with local health system needs and priorities.

### **ESC LHIN Strategic Plan**

The Board received the final draft of the ESC LHIN Strategic Plan, approving the directions put forward for improving the health care system over the next three years.

With this new plan finalized, the LHIN will begin to focus on the following:

**Direction #1: Chronic Disease Management (CDM)** - Realign the health care system so that people with chronic diseases receive better regular care, are better able to self-manage their conditions and are less reliant on emergency and acute care services.

**Direction #2: Bold, Focused Leadership** - As leaders of local health care, make courageous decisions that create a more tightly integrated, better aligned and sustainable system where people receive the best care possible.

**Direction #3: Partnerships in Health Promotion** - Create better links between all health promotion and prevention organizations so that people have better access to programs and information that help them live healthier lives.

### **Electroconvulsive Therapy (ECT)**

ESC LHIN Senior Director, Health System Design, Ralph Ganter, presented to the Board on the latest updates on ECT services in Windsor/Essex as well as a chronological chart on this issue (as requested by the Board on the May 22, 2012, Open Board Meeting).

Next steps include continuing discussions with MOHLTC regarding PCOP funding, confirming out-patient volumes in Windsor, continuing to leverage CKHA capacity to accommodate patients across the region, and continue discussions with MOHLTC to ensure that the ESC LHIN is an active participant in all future program transfers.



**Next Meeting:** September 25, 2012  
**Open Board Meeting: 2:00 p.m.**  
Erie St. Clair LHIN – Boardroom – Chatham, ON

For more information on Board Highlights or about the Erie St. Clair LHIN please contact:  
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Erie St. Clair Local Health  
Integration Network

Réseau local d'intégration  
des services de santé  
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